2025 Court No. 2025 01G 4683

SUPREME COURT OF NEWFOUNDLAND AND LABRADOR

IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF THE *COMPANIES' CREDITORS*

***ARRANGEMENT ACT*, R.S.C. 1985, c. C-36 AS AMENDED**

AND IN THE MATTER OF THE PLAN OF COMPROMISE OR ARRANGMENT OF

OCEAN VIEW FARMS LIMITED

THIRD REPORT OF THE MONITOR

November 25, 2025

S.R. Stack & Company (2023) Ltd.
Court Appointed Monitor
84-86 Elizabeth Ave., Suite 101,
St. John's, NL, A1A 1W7

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INTRODUCTION

1. Pursuant to an order ("**Initial Order**") issued by the Supreme Court of Newfoundland and Labrador in Bankruptcy and Insolvency ("**Court**") on September 11th, 2025, Ocean View Farms Limited, (the "**Company**") was granted protection under the *Companies' Creditors Arrangement Act,* R.S.C. 1985, c. C-36 ("CCAA"). The Initial Order:

    a. appointed S.R. Stack & Company (2023) Ltd. as monitor (in such capacity, the "**Monitor**");
    b. Established an initial stay of proceedings up to and including September 21, 2025 (the "**Stay of Proceedings**");
    c. appointed Resolve Advisory as the Chief Restructuring Officer for the Company (the "**CRO**" or "**Resolve**"); and
    d. granted an administration charge of $100,000 (the "**Administration Charge**") securing the fees and expenses of the Monitor, counsel to the Monitor, counsel to the Company and the CRO, in respect of the CCAA Proceedings.

2. On September 15, 2025, the Court granted a Charging Order (the "Charging Order") which:

    a. extended the Stay of Proceedings to September 22, 2025;
    b. granted debtor-in-possession financing (**"DIP Term Sheet"**) to the maximum amount of $500,000 which was made available by Libra Financial (**"DIP Lender"**);
    c. authorized the Company to borrow from the DIP Lender to an initial amount of $150,000; and
    d. granted a charge (the "DIP Lender's Charge") in favour of the DIP Lender.

3. On September 22, 2025. the Court granted the Amended and Restated Initial Order (**"ARIO"**), which:

    a. extended the Stay of Proceedings to November 14, 2025;
    b. confirmed the appointment of S.R. Stack & company (2023) Ltd. As Monitor;
    c. increased the Administration Charge to $250,000; and
    d. authorized the Company to borrow from the DIP Lender up to the total maximum of the DIP Term Sheet, namely $500,000;

4. On November 14, 2025 the Court set a return date of November 20, 2025 and granted an order extending the Stay of Proceedings to November 21, 2025 (the "**November 14th Order**").

5. On November 20th, 2025 the Court set a return date of November 26th, 2025 and granted an order extending the Stay of Proceedings up to and including November 26th, 2025. The November 20th order is attached to this report as Appendix "A".

PURPOSE OF THIS REPORT

6. The purpose of this third report of the Monitor (the "**Third Report**") is to provide this Honourable Court with information pertaining to:

    a. the Company's activities and communications with stakeholders since the November 20th hearing;
    b. an update on the Monitor's activities since the November 20th hearing;
    c. an update on the budget-to-actual cash flow reporting;
    d. an update on the revised cash flow projections;
    e. an update on the SISP; and
    f. the Monitor's conclusions and recommendations.

TERMS OF REFERENCE

7. In preparing this Third Report and making the comments herein, the Monitor has been provided with, and has relied upon, unaudited financial information, books and records prepared by the Company, discussions with management of the Company ("**Management**") and information from third-party sources (collectively, the "**Information**").

8. The Monitor has reviewed the Information for reasonableness and internal consistency and use in the context in which it was provided. However, the Monitor has not audited or otherwise attempted to verify the accuracy or completeness of the Information relied on to prepare this Third Report in a manner that complies with Canadian Auditing Standards ("**CAS**") pursuant to the Chartered Professional Accountants of Canada Handbook and, accordingly, Stack expresses no opinion or other form of assurance contemplated under the CAS in respect of such information. Any party wishing to place reliance on the financial information set out herein should perform its own diligence.

9. An examination of the Cash Flow Forecast and Revised Cash Flow Forecast, as outlined in the Chartered Professional Accountants of Canada Handbook has not been performed. Future-oriented financial information relied upon in this Third Report is based upon the Company's assumptions regarding future events; actual results achieved may vary from this information and these variations may be material. The Monitor expresses no opinion or other form of assurance on whether the Revised Cash Flow Forecast will be achieved.

10. Unless otherwise indicated, the Monitor's understanding of factual matters expressed in the Third Report, concerning the Company's business is based on the Information, and not independent factual determinations made by the Monitor.

11. Unless otherwise noted, all currency references in this Third Report are in Canadian dollars.

UPDATE ON THE COMPANY'S ACTIVITIES

12. Since the January 20th hearing the Monitor understands the Company and its advisors have, among other things:
    a. managed the day-to-day operations of the farm in the ordinary course;
    b. worked on the transition of the Company's counsel of record from O'Keefe and Sullivan to Curtis Dawe ("**Curtis Dawe**");
    c. continued to meet with the Monitor and the Company's financial advisor, Resolve, to discuss the Company's financial circumstances, expenditures pursuant to the Cash Flow Forecast, the capital required to maximize output from farming operations, and other matters related to ongoing operations and these CCAA Proceedings;
    d. engaged with the Bank of Nova Scotia, the Monitor and Resolve with respect to the activities of the Company and to consult on the development and timing of the proposed SISP;
    e. rescheduled the equipment appraisal, to be conducted by Castle Appraisals Limited, to November 27th, 2025;
    f. reviewed the Cash Flow Forecast and provided information on the financial position of the Company as requested by the Monitor; and
    g. developed the Revised Cash Flow Forecast, with assistance from Resolve.

UPDATE ON THE MONITOR'S ACTIVITIES

13. Since the Monitor's Second Report, the Monitor's activities have included:

    a. making all court documents available on the Monitor's website at www.srstack.ca/oceanview;
    b. engaging with Curtis Dawe regarding the CCAA proceeding, status and updates;
    c. working with the Company and its advisors on the development and planning for the SISP
    d. attending calls with the Company, Company counsel, and Resolve to:
        i. review the budget to actual results of the Company during the CCAA Proceedings and understand operations generally;
        ii. review and prepare the Revised Cash Flow Forecast;
        iii. discuss the results of the Company's efforts in seeking potential refinancing and/or investments; and
    e. prepared this Third Report.

UPDATE ON CASH FLOW TO DATE

14. A summary of the Company's budget to actual results compared with the Cash Flow Forecast included in the Monitor's First Report is attached herein as Appendix "B" (the "Cash Flow Variance Report").

15. Based on the Monitor's consistent monitoring of the cash flows, along with the collaboration and assistance of Resolve and the Company, the Monitor's comments on material variances in the budget-to-actual cash flows for the period October 19 to November 22, 2025, are as follows:

    a. milk production per cow has increased, largely due to better forage, resulting in a positive revenue variance;
    b. HST refund received for the period ending March 31, 2025;
    c. positive variance for Feed – Hay is timing as Hay is less available until after Christmas due to weather;
    d. timing variances for both Veterinarian fees and fuel and equipment costs;
    e. fewer Dairy supplies and services resulted in a positive variance;
    f. negative variance in both repairs and maintenance resulting from more work being required to repair equipment;
    g. negative variance in Accounting and administration resulting from more work than anticipated on cash flows and budgeting;
    h. insurance variance is largely timing;
    i. critical accounts payable variance is still subject to review by Resolve and the Monitor;
    j. positive variance in overall professional fees is the result of timing as invoices for October 2025 are being paid after the period covered and appraisals are ongoing.

16. The Monitor notes an error in the calculation of the variance of the Closing cash position at the bottom of the Cash Flow Variance Report as the actual variance for the period is $151,368.

UPDATE ON REVISED CASH FLOW FORECAST

17. The Company, in consultation with Resolve, has prepared a revised and extended 15-week cash flow projection (the "**Revised Cash Flow**") for the period of November 23, 2025, to March 7, 2026, (the "**Projected Period**"). The Revised Cash Flow is attached as Appendix "C".

18. The Company has made one advance from the DIP Facility in the amount of $200,000, leaving $300,000 available.

19. The Revised Cash Flow estimates the company requiring approximately $250,000 in DIP Financing to March 7, 2026.

20. Efforts have been made to incorporate the impact to professional fees of the cost of the appeal filed by the Bank of Nova Scotia, regarding the DIP Financing, however the true timing is unknown.

21. The Revised Cash Flow projects that additional interim financing should not be required for the projected period, however, should the administration of these CCAA proceedings be

expected to continue beyond the Projected Period, an increase to the DIP Term Sheet may be required.

22. A significant variable leading to the projection that additional interim financing should not be required is the increase in milk produced per cow and should the quantities produced revert lower the need for additional interim financing could arise.

23. The Monitor has reviewed the Revised Cash Flow to the standard required of a Court-appointed Monitor by s. 23(1)(b) of the CCAA. The Monitor's review of the Revised Cash Flow consisted of inquiries, analytical procedures, and discussions related to information supplied to the Monitor by the Company, Resolve and the Company's accountant. Since the Probable and Hypothetical Assumptions need not be supported, the Monitor's procedures with respect to same were limited to evaluating whether they were consistent with the purpose of the Revised Cash Flow and the Monitor's understanding of the business. The Monitor has also reviewed the support provided by the Company and Resolve for the Probable and Hypothetical Assumptions and the preparation and presentation of the Cash Flow.

24. Based on the Monitor's review, nothing has come to its attention that causes it to believe that, in all material respects:

    a. the Probable and Hypothetical Assumptions are not consistent with the purpose of the Revised Cash Flow;
    b. as at the date of this Third Report, the Probable and Hypothetical Assumptions developed by Management and Resolve are not suitably supported and consistent with the Company's plans or do not provide a reasonable basis for the Revised Cash Flow, given the Probable and Hypothetical Assumptions; or
    c. the Revised Cash Flow does not reflect the Probable and Hypothetical Assumptions.

25. Since the Revised Cash Flow is based on assumptions regarding future events, actual results will vary from the information presented even if the Probable and Hypothetical Assumptions occur, and the variations may be material. Accordingly, the Monitor expresses no assurance as to whether the Revised Cash Flow will be achieved as forecast. The Monitor expresses no opinion or other form of assurance with respect to the accuracy or completeness of any financial information presented in this Third Report or relied upon by the Monitor in preparing this Third Report.

26. The Revised Cash Flow has been prepared solely for the purposes described on the face of the Revised Cash Flow and readers are cautioned that it may not be appropriate for other purposes.

UPDATE ON THE SISP

27. The Monitor understands that the Company and its advisors have been consulting with the Bank of Nova Scotia regarding the proposed SISP.

28. The Monitor understands that as of the time of the preparation of this Third Report the two sides were unable to come to agreement on terms for the SISP.

29. The Monitor maintains its concerns expressed in its Second Report regarding changes that undermine the Monitor in its role and provide the Bank of Nova Scotia with a veto over the process.

30. The Monitor understands that the Company is putting forward a proposed SISP that would start on December 5, 2025 and contemplates the closing of successful bid(s) on February 27, 2026.

CONCLUSIONS AND RECOMMENDATIONS

31. The Monitor is of the opinion that the Company is acting in good faith and with due diligence.

32. The Company has adequate cash flow and available interim financing in the DIP Facility to proceed with the SISP through the Projected Period.

33. The Monitor recommends the SISP be approved with the dates proposed by the Company.

34. The Monitor recommends that the Stay of Proceedings be extended to February 27th, 2026 in accordance with the dates of the proposed SISP.

All of which is respectfully submitted this 25th day of November 2025.

S.R. Stack & Company (2023) Ltd., in its capacity as Monitor of the Company, and not in its corporate or personal capacity

Sean Stack, CIRP, LIT
President

Appendix "A"

November 20th Order

2025 01G 4683

IN THE SUPREME COURT OF NEWFOUNDLAND AND LABRADOR
IN BANKRUPTCY AND INSOLVENCY

IN THE MATTER OF the *Companies Creditors Arrangement Act* R.S.C., 1985 c. C- 36 as Amended (the "CCAA")

AND IN THE MATTER OF an application by Ocean View Farms Limited (the "Applicant") for relief under s. 11 of the CCAA.

ORDER

Before the Honourable Justice Alexander MacDonald on 20 November 2025.

UPON APPLICATION made by the Applicant pursuant to the CCAA for an Order extending the Stay Period (as defined in the Initial Order).

AND UPON HEARING the submissions of current counsel for the Applicant, proposed counsel for the Applicant, counsel for the Monitor, and such other counsel as were present, no one else appearing although duly served as appears from the affidavit(s) of service.

The following is ordered and declared:

STAY OF PROCEEDINGS

1. **THIS COURT ORDERS** that the Stay Period, as defined in the Initial Order of Justice MacDonald and in the ARIO is hereby further extended up to and including 26 November 2025.

2. **THIS COURT ORDERS** that this Order and all of its provisions are effective as of 12:01 a.m., Newfoundland Time, on 20 November 2025.

ISSUED at St. John's, Newfoundland and Labrador on this 20th day of November, 2025.

COURT OFFICER

Filed Nov 21/25

Appendix “B”

Cash Flow Variance Report

Ocean
Budget to Actuals - Variance Report
Week 1-11 31-Aug-25 to 22-Nov-25

	Cumulative August 31, 2025 November 22, 2025				
	Budget	Actual	Variance	%	Explanation
Opening Cash Position	$ 55,733	$ 55,733	$ -		
Projected Receipts:					
Milk Revenue (Advance)	106,000	106,000	-	0%	
Milk Revenue (Remainder)	486,710	517,152	30,442	6%	Increase in milk production largely due to better forage
Livestock sales	22,100	20,900	(1,200)	-5%	
Equipment sales	-	-	-	NA	
Rental income	5,000	4,000	(1,000)	-20%	Budgeted extra payment by mistake
Government assistance	-	-	-	NA	
Other Income	-	1,570	1,570	NA	Unexpected credit from company Visa due to closure
HST	-	10,041	10,041	NA	Received outstanding HST refund for period ending Mar 31, 2025
Total Projected Receipts	619,810	659,663	39,853		
Projected Disbursements:					
Feed - Hay	61,807	51,237	10,570	17%	Hay is available less until after Christmas due to weather
Feed - Grain, corn, etc	205,981	203,693	2,288	1%	
Cropping (fertilizer, lime seed and plastic)	1,448	1,448	-	0%	
Veterinarian fees, medicine, and breeding fees	6,130	1,130	5,000	82%	Timing - To be paid in week 13
Dairy supplies and services	11,641	6,641	5,000	43%	Less required
Payroll and payroll costs	91,536	90,348	1,188	1%	
Management compensation	29,031	29,077	(46)	0%	
WHSCC	3,918	3,918	(0)	0%	
Fuel and equipment costs	36,862	26,352	10,510	29%	Supplier has not provided invoices for purchases made in the stay period
Blue cross	-	-	-	NA	
Utilities	9,796	10,148	(352)	-4%	
Telephone	1,309	1,016	293	22%	Timing - Payment expected in week 13
Repairs and maintenance	18,906	28,845	(9,939)	-53%	More repairs than expected to equipment
Accounting and administrative	25,580	28,980	(3,400)	-13%	Extra work on cash flows and budgeting reports than expected
Insurance	32,955	39,534	(6,579)	-20%	Timing - Large monthly insurance payment budgeted in week 13
Bank charges	844	901	(57)	-7%	
Visa payable	-	3,875	(3,875)	NA	
Critical accounts payable	142,070	30,730	111,340	78%	Payment to Truro Agromart and Eastern Dairy not yet made
Total Projected Disbursements	(679,814)	(557,873)	121,941		
Net cash flows prior to restructuring costs	(4,271)	157,523	161,794		
Projected Restructuring costs					
Monitor	62,224	22,224	40,000	64%	Timing - Outstanding balance paid in week 13
Monitor legal counsel	47,037	22,037	25,000	53%	Timing - Outstanding balance paid in week 13
Corporate legal	123,667	83,667	40,000	32%	
Appraisal - real property	20,000	-	20,000	100%	Invoices have not been received
Appraisal - equipment	15,000	-	15,000	100%	Invoices have not been received
Financial advisor	42,538	42,964	(426)	-1%	
Total Restructuring costs	(310,466)	(170,892)	139,574		
Net Cash flows	(314,737)	(13,369)	301,368		
DIP financing					
DIP loan proceeds	350,000.00	200,000	150,000	43%	Second DIP loan not yet taken
DIP fees	-	-	-	NA	
	350,000	200,000	150,000	0	
Closing cash position	$ 35,263	$ 186,631	$ 451,368	$ 0	

Appendix “C”

Revised Cash Flow

Ocean View Farms Limited
Weekly Cash Flow Projection - Prepared by Management
November 23, 2025 to March 7, 2026

	Notes	Week 1 Projected 23-Nov-25 to 29-Nov-25	Week 2 Projected 30-Nov-25 to 6-Dec-25	Week 3 Projected 7-Dec-25 to 13-Dec-25	Week 4 Projected 14-Dec-25 to 20-Dec-25	Week 5 Projected 21-Dec-25 to 27-Dec-25	Week 6 Projected 28-Dec-25 to 3-Jan-26	Week 7 Projected 4-Jan-26 to 10-Jan-26	Week 8 Projected 11-Jan-26 to 17-Jan-26	Week 9 Projected 18-Jan-26 to 24-Jan-26	Week 10 Projected 25-Jan-26 to 31-Jan-26	Week 11 Projected 1-Feb-26 to 7-Feb-26	Week 12 Projected 8-Feb-26 to 14-Feb-26	Week 13 Projected 15-Feb-26 to 21-Feb-26	Week 14 Projected 22-Feb-26 to 28-Feb-26	Week 15 Projected 1-Mar-26 to 7-Mar-26	TOTAL Projected 23-Nov-25 to 7-Mar-26
Opening cash position @ November 23, 2025		$ 186,629	$ 49,316	$ 69,635	$ (118,921)	$ (101,624)	$ (127,440)	$ (111,310)	$ (163,962)	$ (87,139)	$ (87,599)	$ (110,534)	$ (86,779)	$ (229,087)	$ (171,082)	$ (151,886)	186,629
Projected Receipts:																	
Milk Revenue (Advance)	[1]	–	53,000	–	–	–	53,000	–	–	–	–	53,000	–	–	–	53,000	212,000
Milk Revenue (Remainder)	[2]	–	–	–	180,000	–	–	–	180,000	–	–	–	–	180,000	–	–	540,000
Livestock sales		–	–	–	–	–	–	–	–	3,000	–	–	–	–	3,000	–	6,000
Rental income	[3]	1,000	2,000	–	–	1,000	2,000	–	–	–	1,000	2,000	–	–	1,000	2,000	12,000
Government assistance - fertilizer	[4]	–	–	–	–	–	–	–	18,750	–	–	–	–	–	–	–	18,750
Government assistance - equipment	[5]	–	–	–	–	–	–	–	–	12,255	–	–	–	–	–	–	27,255
Direct Dairy payment	[6]	–	–	–	–	–	–	56,354	–	–	–	–	–	–	–	–	56,354
HST	[7]	54,000	–	–	–	–	–	–	–	–	–	–	–	–	50,000	–	104,000
Total Projected Receipts		55,000	55,000	–	180,000	1,000	55,000	56,354	198,750	12,255	1,000	55,000	–	180,000	54,000	55,000	976,359
Projected Operating Disbursements:																	
Feed - Hay	[8]	10,000	–	10,000	–	10,000	–	10,000	–	10,000	–	10,000	–	10,000	–	10,000	80,000
Feed - Grain, corn, etc	[9]	40,000	–	–	80,000	–	–	–	80,000	–	–	–	–	80,000	–	–	280,000
Cropping (fertilizer, lime seed and plastic)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Veterinarian fees, medicine, and breeding fees		5,000	–	–	5,000	–	–	–	5,000	–	–	–	–	5,000	–	–	20,000
Dairy supplies and services		5,000	–	–	5,000	–	–	–	5,000	–	–	–	–	5,000	–	–	25,000
Payroll and payroll costs	[10]	–	15,366	–	15,368	–	13,530	–	13,530	–	13,530	–	15,683	–	15,683	–	103,693
Management compensation	[11]	–	3,845	1,123	4,795	558	3,845	1,123	4,795	558	–	3,845	1,123	4,795	558	3,845	42,008
WHSCC	[12]	–	–	1,306	–	–	–	1,306	–	–	–	–	1,306	–	–	1,306	5,224
Fuel and equipment costs		3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	1,000	3,000	43,000
Property and business taxes	[13]	–	–	–	–	–	–	2,600	–	–	–	–	2,600	–	–	2,629	8,400
Utilities		–	–	–	1,200	–	–	–	–	1,200	–	–	–	1,200	–	–	3,600
Telephone		280	185	–	–	280	185	–	280	–	–	185	–	–	280	185	1,780
Repairs and maintenance		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	15,000
Accounting and administrative	[14]	10,000	5,000	5,000	4,000	4,000	4,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	80,000
Insurance	[15]	6,763	1,304	2,127	–	7,671	11,336	2,127	–	7,676	1,105	3,431	–	–	6,761	3,411	57,775
Bank charges		300	–	–	–	300	–	–	–	–	300	–	–	–	300	–	1,200
Critical accounts payable	[16]	–	–	75,000	36,340	–	–	–	–	–	–	–	–	–	–	–	111,340
Total Projected Operating disbursements		83,343	34,682	98,556	162,703	26,810	36,896	26,356	122,306	36,736	23,935	33,341	27,312	121,995	34,803	32,547	896,220
Net monthly cash flows prior to professional fees		(28,343)	20,318	(98,556)	17,297	(25,810)	18,130	29,998	76,424	(461)	(22,935)	23,759	(27,312)	58,005	19,197	22,453	80,139
Restructuring costs																	
Monitor		29,095	–	90,000	–	–	–	20,000	–	–	–	–	90,000	–	–	20,000	249,095
Monitor legal		9,887	–	10,000	–	–	–	20,000	–	–	–	–	20,000	–	–	10,000	69,887
Corporate legal		30,000	–	25,000	–	–	–	25,000	–	–	–	–	50,000	–	–	30,000	160,000
Financial advisor		17,968	–	15,000	–	–	–	17,250	–	–	–	–	15,000	–	–	24,000	89,218
Appraisal - real property		10,000	–	10,000	–	–	–	–	–	–	–	–	–	–	–	–	20,000
Appraisal - equipment		12,000	–	–	–	–	–	–	–	–	–	–	–	–	–	–	12,000
Total restructuring costs		108,950	–	90,000	–	–	–	82,250	–	–	–	115,000	–	–	84,030	–	480,200
Net monthly cash flows		**(137,313)**	**20,318**	**(188,556)**	**17,297**	**(25,810)**	**18,130**	**(52,252)**	**76,424**	**(461)**	**(22,935)**	**23,759**	**(142,312)**	**58,005**	**19,197**	**(61,547)**	**(400,061)**
DIP fees		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
DIP loan proceeds		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Closing Cash Position		$ 49,316	$ 69,635	$ (118,921)	$ (101,624)	$ (127,440)	$ (111,310)	$ (163,962)	$ (87,139)	$ (87,599)	$ (110,534)	$ (86,779)	$ (229,087)	$ (171,082)	$ (151,886)	$ (213,432)	$ (213,432)

Purpose:

This statement of projected cash flow ("Cash Flow Forecast") has been prepared for Ocean View Farms Ltd ("Company") in accordance with s. 23(1)(b) of the Companies Creditors' Arrangement Act ("CCAA") for the period of November 23, 2025 to March 7, 2026 ("Cash Flow Period"). The Company has prepared the Cash Flow Forecast based on probable and hypothetical assumptions that reflect the Company's continued operations, and its understanding of the expected restructuring activities. Management is of the opinion that, as at the date of filing the Cash Flow Forecast, the assumptions used to develop the Cash Flow Forecast represent the most probable set of economic conditions for the Company and that the assumptions used provide a reasonable basis for and are consistent with the purpose of this Cash Flow Forecast.

Assumptions:

[1] Fixed payment at the start of every month for previous month production ("Advance").
[2] Projected monthly sales net of Advance, freight, levies and other charges. Anticipated increase due to improved feed mix.
[3] Full occupancy of 3 units, inclusive of utilities, occupied by full time staff members. Property is located on the farm.
[4] PAAIP government assistance - Land development fertilizer funding
[5] Government grant for new technology - 75% reimbursement of $36 340 cost
[6] Federal funding program for eligible dairy producers allocated on the basis of their milk quota. In the prior year, the farm received $67 624. Newfoundland and Labrador share of funding for 2026 is $1 580 88, 0.64% of total allotment. The above amount is management's best estimate of its share.
[7] Estimated HST recoverable for three months of expenses, returns filed quarterly.
[8] Anticipating extra costs to compensate for drought
[9] Feed purchases represent 30 days of supplies
[10] Six full time staff paid biweekly, on basis of payroll deductions remitted to CRA. New staff hired in Sept 2025 for 10 weeks to assist with winter preparations - Projected to lay off at end of November. New manager expected to be hired in Feb 2026
[11] Payments to directors as shareholder withdrawals. The directors work on the farm and payments are made this way in lieu of payroll
[12] Workers Health and Safety Compensation Commission - WorkplaceNL
[13] Payment to Town of Bay Bulls for business and property taxes, expected to repay over 6 months
[14] Payment to contracted accountant resource.
[15] Insurance includes payments for commercial liability, main barn, auto and boiler and machinery. Additional payments in week 7 for anticipated down payments.
[16] Critical payments to suppliers to obtain funding under government programs as reflected in receipts, etc.